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| TITLE. | Design of ERIC Usage Studies. Volume II. |
| INSTITUTION | - Syracuse Unive, N.Y. ERIC Clearinghouse on Information Resources. |
| SPONS AGENCY | National Inst. of Education (DHEW), Washington, D.C. |
| PUB DATE | 78 |
| NOTE | 93p.; ERIC/IR Special Frojact Report; For related |
| | document, see IR 00% 470 |
| EDRS PRICE. | ME=\$0.83 HC-\$4.67 Plus Postage. |
| DESCRIPTORS, | Services: *Information Systems; Management |
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ABSTRACT

This document contains reports examining research designs for Educational Resources Information Center (ERIC) usage studies at three levels: (1) system operations; (2) subscribers to the services provided, and (3) the ultimate "end-users" of the service. The first level report, which addresses EFIC as an information network, proposes two changes which would provide greater coordination and cohesion-for the system--the development of a more hierarchical network articulation of the ERIC system, and a systematic reporting system a part of a more formal management information system. This report describes a framework for comprehending, examining, and managing the ERIC system; describes ueful data categories and appropriate levels of cata collection; suggests a method of developing a model data collecting system; and examines these suggestions with present possibilities. The second level report recommends non-experimental approaches to ERIC use assessments and examines methodological and research design considerations for EFIC usage studies. The third level report focuses on BRIC impact studies, i.e., how ERIC products and services have affected the end-user. General methodclcgical recommendations are made for particular studies, and all available ERIC impact studies are analyzed in terms of these recommendations, and in terms of the specific impact measures employed. Research plans for future impact studies are included. (CWM)

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ERIC/IR Special Project Report

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DESIGN OF ERIC USAGE STUDIES

Volume II

ERIC Clearinghouse on Information Resources Syracuse University 1978 U.S. DEPARTMENT OF HEALTH, EDUCATION & WELFARE NATIONAL INSTITUTE OF 12 EDUCATION

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ERIC Clearinghouse on Information Resources Syracuse University 1978



(See Figure 1.) Volume I of this ERIC/IR Special Project Report contains an executive summary for each report, as well as introductory tables and typolo-

gies prepared by the project staff.



Figure 1. <u>Types of Usage Studies</u> with Varying Data Collection Methods and Analysis, Variation in Implementation Costs, Validty, Reliability

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APPENDIX-I

Level I ERIC Usage Study

Data Gathering for the Management / of ERIC as an/Information Network

by Evelyn Daniel

Introduction

The story of the six blind men with the elephant has been greatly overused. Perhaps one reason lies in the fact that it continues to provide a dramatic and vivid analogy for a frequently recurring phenomenon. As the complexity and size of our organizations increase, we have become accustomed to people holding a wide spectrum of perceptions about the nature of the particular agency with which they are dealing. This is not any the less

true when dealing with ERIC, a system (of sonts) of wide variety and many contact points -- a system intended for greatly divergent user groups with a wide range of purposes for their use -- a system of diffuse and global goals on the national level and great diversity of specific objectives among the various component parts.

Obviously then, with such a degree of differentiation in the ERIC system, there must be a strong impetus to search for integrative devices -- ways to encompass and comprehend this vast and sprawling young giant without inhibiting the flexibility and experimentation necessary for continued growth. The dynamic tension between the need for greater integration and the opposing need for continued differentiation provides the backdrop for this paper. At, the moment the decentralized character of the system seems the dominant factor. Efforts to understand and control, much less direct, the growth of the system suffer from an overbalancing toward the differentiation end of the

scale.



The descriptive text reads as follows:

The first or Governmental level is represented by Central ERIC (the funder, policy setter, and monitor) The second or nonprofit level is made up of the 16 Clearinghouses located at universities or professional societies. The third or commercial level consists of the centralized facilities for managing the data base, butting out published products, making microfiche, and reproducing documents. Fourth are the users who receive the benefit of these activities.

The four levels presented are not really hierarchical as the word "levels" might suggest. The diagram seems purposefully to have been presented horizontally rather than vertically to prevent such a misconception. Further, I venture to suggest, this description fails to provide a useful framework for com-

prehending the ERIC system either from the viewpoint of the user, the standing order customer, the clearinghouse staff, and perhaps even from Central ERIC itself. The viewpoint seems library-like with heavy emphasis on materials, their acquisition and processing, rather than services for the user.

A somewhat different system articulation/of the ERIC network will be presented in this paper as a more helpful framework for comprehending the system from a variety of perspectives -- that of the funder, the manager, the -staff, and the user.

The second suggestion derives from the first. Given a satisfactory description of the system, systematic techniques for data gathering about use in a management information system framework can be devised. The many use studies by and for ERIC have provided gross figures on use, uses, and users, but they lack comparability and they lack inherent directions for management. A good management information system will provide data for decision making at all levels of the ERIC system. A tentative description and method of developing an appropriate management information system will be presented. A Contract of the second se

This paper, then, is divided into three parts for ease of examination. Part A, entitled <u>ERIC Network Articulation</u>, describes a framework for comprehending, examining, and managing the ERIC system. Part B, entitled <u>Management</u> <u>Information System</u>, describes useful data categories, appropriate levels of data collection, and suggests a method of developing a model data collecting system. Part C, entitled <u>Recommendations</u>, examines these suggestions in light of the art of the possible.

A. ERIC Network Articulation

First, it may be helpful to discuss some prior decisions that were necessary before developing an alternative framework. The first concern was whether ERIE should be conceived as a purveyor of products or whether ERIC's primary ristion was to provide services. A second concern focused on the standing. orden, customer. Were there advantages to seeing them as members of the ERIC system rather than customers only who stood outside the boundaries of the ERIC system? A third problem centered on the clearinghouses with their dual func-What should be the primary allegiance, of the clearinghouse -- to the tion. national interest community, or to the local geographic community? Given that both are important, what reorientations should take place and/or what con-The fourth problem concerned the hierflict's might be foreseen and prevented? If there was value to conceiving a single hierarchy for the ERIC system, archy. what were the appropriate levels and what were the unique responsibilities of each of these levels? Finally, how were the system elements related in the network? What degree of independence/dependence should each element have?

1. <u>System of Products VS. System of Services</u>. Current management theory has become increasingly results-oriented rather than activity-oriented. (For a good overview of current arguments on this topic, see Waldhart, Thomas J.,

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"Implementing Results-Oriented Management in Academic Libraries", <u>The Journal</u> of Academic Librarianship, 4(September 1978), 209-213.) In the more traditional activity-oriented view of management, management was sken as a system of authority, emphasizing such activities as organizing; directing, controlling, and staffing. In a results-oriented approach, management is conceived as a resource to the organization and results are stressed through participation and coordination: The stress on results focuses more attention on outcomes and less on internal activities. Activity-oriented management might express objectives in terms of products even though the products are only instrumental in achieving the actual overall goal of the organization. If ERIC is seen as a system of products, then a relatively simple marketing model, looking at sales, costs, and returns, geographic distribution, number of continuing customers, etc., would be sufficient. It is apparent from the emphasis placed on the end use that this product orientation is not acceptable. Rather, a view of ERIC as a system of services seems the appro-

priate model and has the added advantage of alignment with current results-

oriented management theory.

2. <u>The Standing Order Customer</u>. Many of the user studies focus on the standing order customers. (A particularly useful one is that prepared by Eleanor V. Horne, <u>A Profile of ERIC Microfiche Collection Sites</u>, ERIC Clearinghouse on Tests, Measurement, and Evaluation, Princeton, NJ, 1976.) These SOCs can be seen in two different ways. If ERIC is conceived of as a system of products, the SOCs are the retailers and the end point. However, looking at ERIC as a system of services, the SOCs become the primary outlet point, the place where the end user interfaces with the ERIC system. This means that the SOCs might helpfully be considered as elements of the ERIC system and not external to it. In terms of policy and allocation of resources, it would mean greater attention to the SQCs, development of incentive plans to encourage the SOCs to play a more responsive role, and a stronger hierarchical network concept. Presently the Clearinghouses vary in the amount of contact and concern with the SOCs and the SOCs do not understand or recognize the Clearinghouse role. Greater attention to the SOCs has great implication for the Clearinghouses to which we now turn.

3. <u>The Dual Function of the Clearinghouses</u>. In this conception of a more integrated, controllable system, the Clearinghouses assume central importance. It is they who will be the middle managers, coordinating policy, plans, and resource allocation for Central ERIC to those SOCs in their geographic purview, and at the same time, systematically collecting feedback from the SOCs to pass on to Central ERIC.

The Clearinghouses presently vary widely in their emphases, and no doubt rightly so. Most, however, focus strongly on their national interest community and spare little time and attention for the SOCs in their geographic region. There are many inherent conflicts, of course, in asking the Clearinghouses to assume the dual function of supervisor/facilitator to the SOCs in addition to their prescribed duties of product acquisition and development and marketing/ consulting contacts with associations and specialists in their subject field. In the system coordination aspect of the Clearinghouse, there would be a number of additional general education and consultation functions required by the Clearinghouses as they "big-brother" the SOCs, but probably the primary additional role would be as collector of reliable use data in a systematic fashion. To some extent, the Clearinghouses presently perform the former gen-

eral education function. They might spend more time in referring end users to

appropriate SOC facilities, reserving direct user interface for occasions where subject specialist knowledge is important and necessary.

The establishment of the Clearinghouse as the primary collecting point for use data would have a number of advantages. Presently, Central ERIC. commissions national user studies to document the value and the impact of the ERIC system. The data collected, however, are often gross estimates and so, are unreliable. Perhaps even some inaccuracies occur in the present use data collected by the Clearinghouses, at least to the extent that the data does not seem inherently useful to them and is only being collected for reporting purposes. The accuracy of the data would undoubtedly be enhanced if

it were meaningful and useful to the level where it is being collected.

A Hierarchical Systems Framework

Figure 1 on the following page presents a view of the ERIC system which may be a useful and timely way to conceptualize it. Each of the three levels . shown has its own distinct responsibility and requires certain kinds of information in order to fulfill its responsibility competently. The information needed by each level will be, in most cases, summaries of the information needed at the more articulated level. There may be value in examining this system from the bottom up, giving primacy to the grass roots level where most actual use occurs.

SOCs, as shown in Figure 1, are categorized into one of three types. Types 1 and 2 are quite different in their institutional constraints and in their intended user groups. Type 1 SOCs are the college and university subscribers. They are different in that they are constrained by the university environment to serve those users who are members of the university. A second important aspect is that they see ERIC as only one of a number of educational

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resources available to them. Use data to be helpful for this group, must

Type 2 SOCs are those that serve public school personnel. These are often sponsored by state education agencies. Some are statewide computerized networks such as EPSIS in New York State, SMERC in California, IRDN in Illinois. Others are based in a region a county of a set a large City, school system As in 1,101 Source of the set of the set of the set of the system of the set of the system of the set of the system of the set of the open set of the set of th

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on population to be served, percent of population that are current users, perconcent that are repeat users, percent that are first time users, etc. SOCs also need information to help them predict when heavy use times will occur. This, can be predicted in part from data on types of use relative to month of year. Central ERIC may be less int rested in the tite-bound aspect of this data, more interested in numbers and property of types of the aggregated - 500 يتقا فمله رفاق مستلفات الأناف الألفاقين والدار فالمقاسط فشهده ووا مرية الأية الأية الأريمية الإيرانية الأربية الأربية الأربية الأربية الأربية الأربية الأربية الأربية الأربية ال بالأنبا والمتعادين والمتعادين والمتعادين والمتعاد والمتعاد والمتعاد والمتعاد والمتعاد والمتعاد والمتعاد والمتعا La La La Ala

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To perform the second mission, scring as a regional node in a national network for distributing ERIC products and services, some of the same types of activities are necessary -- the linkages, a publication program. direct provision of information, instruction, but here they are directed to a specific geographical regional unit and could refer the second for the total the total TRIC system and services , the provides of a set of the operation of the set of th directive of the pull the pulliment of the pull decomposition of the second second second second second second يىن قىنغا قىغ مىرىغا قارىغ سقريفة ال

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respect to the allocation and utilization of resources, and it is also needed to demonstrate organizational effectiveness and efficiency in the use of resources. In addition, as there are no absolute measures of performance for the SOCs, the Clearinghouses, or Central ERIC to assess performance against, information exchange can provide (capately for the basis of comparisor differ, but some common cell of also in the pasts of comparisor tions will make traction upper the termination of the traction of the source of the traction of the

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the latter incentive is a powerful one.

3. Tentative Model of a Data Collection System. Applying the present data categories used by the Clearinghouses to a simple matrix, Figure 2 demonstrates how/these programmatic functions can be mapped into a series of program measures. Financial data is rest i the grammatic functions the Clearinghouse Fats that as a by the sudded, either in Service interview in the interview is a state of the service is

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C. Recommendations

If the suggestions in this paper seem to be worthwhile goals, what would be a reasonable plan of implementation? For an organization as large and as diverse as ERIC a totally new system would be exceedingly difficult to implement. The suggestions here proposed adverse units the swailable data collection system and gradually increasing is a second complexity and her exceedingly in this point.

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gories can be established.

- (7) Using the outcomes of SOC and Clearinghouse information problem meetings, set up series of meetings for representatives of SOCs, Clearinghouses, and Central ERIC to develop management information system.
- (8) Establish standard terminology and definitions for acceptable data categories. Consider categories developed by American National Standards Institute.
- (9) Develop standard format for uniform record keeping with optional categories that can be deleted and opportunities to add cate-
- (10) Use expert to help establish appropriate sample sizes and frequencies for recurring usage data.
- (11) Assist Clearinghouses in developing a rolling data collection plan for all SOCs in their geographic region so that all SOCs are sampled at least once every five years.
- (12) Select a set of SOCs that are already keeping good records and that include a range of types, sizes, and geographical areas and set up a ten-year longitudinal study. Some incentives may have to be provided to the parent institutions.
- (13) At periodic intervals, engage an expert to analyze the descriptive data collected in more sophisticated ways.
- (14) Provide periodic data summaries to Clearinghouses so that they can compare their results with the aggregate or with selected others like them on certain characteristics.
- (15) Resist temptation to collect more data in greater detail at any particular level than is necessary for management decisionmaking.

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- (15) Resist temptation to collect more data in greater detail at any particular level than is necessary for management decisionmaking.

new promotion drives, new policy or procedures, are best captured this way. The survey approach, on the other hand, is better suited for <u>use</u> assessments, given the emphasis on representativeness and generalizability. Thus, broader aspects of ERIC, use patterns and longer term changes and developments can be studied well. Therefore, this paper will deal with non-experimental approaches to ERIC use assessments. The goal is to obtain firm estimates of use, while avoiding the expense of census. This job involves a careful, sequential execution of specific tasks, two of which deserve special attention here.

First, sound sampling decisions ensure the representativeness of the group which will provide information. Second, only valid questions receive valid answers. Getting valid answers from representative respondents is what is needed. Getting valid answers from unrepresentative respondents defeats generalizability; how broadly your results apply remains unclear. If the responding group is representative, but the answers are invalid, the quality of measurement has been diluted; whether your results and conclusion can be trusted becomes questionable. To avoid such pitfalls, sampling must be based on a population which is clearly defined and accessible. Also, the information requested must be within the scope of what respondents are capable and willing to offer.

The complexities of the sprawling, decentralized ERIC system have clearly presented a challenge to researchers who try to study it. The difficulties could be at least partially alleviated by narrower conceptualization of the studies' goals and priorities. Fry (1972) recognized that in his final report by saying, "The extent of use . . . by the <u>total</u> universe of users . . . cannot be estimated with . . . the present study." (pp. 1-11) Actually, we may say, chances are that no one study could assess the use of the total universe of users, as this is too global a conceptualization under present ERIC system con-



ditions. Further, major methodological shortcomings in the past have emerged in the areas of sampling, response rates, and measurement. As Havelock (1977) has pointed out already, survey studies of ERIC since the system's inception have typically used purposive or time samples, not permitting generalization. Furthermore, if such studies attempted evaluation, they would have spoken to people already predisposed to ERIC; if they wanted to measure use, their estimates were rendered unreliable. Apart from the sample's representativeness, there is also the definition of the pool from which respondents are to be chosen. One half of the survey studies deals with educators regardless of their connection to ERIC. Thus, the emphasis of study is inadvertently placed on intended, rather than actual audiences, and amount of ERIC use may be severely underestimated. Once again, Fry (1972) warns of the consequences by saying that "the field is so vast and diverse that only gross estimates of ERIC uses can be extrapolated to an unmeasured total universe of educators." (pp. 1-11) Non-ERIC connected samples are good enough if the goal is to estimate the proportion of users in <u>marrowly</u> selected groups of . potential audiences, as done by Denby (1974). However, if the main thrust is on actual ERIC use, then sampling must be done of the "catchment" areas where contact with users can be measured. The identified mass of users could then be broken down into more specific categories of relevance. After use and users have been dependably determined, work on non-users will be easier. Reasons for non-use, discontinuing, rejection of ERIC, could be traced, and ways to enhance the role of ERIC among potential audiences could be devised.

Unsatisfactory response rates plague even the best of survey attempts (e.g., Horne, 1976), so the reliability of their results cannot be determined. As Havelock notes, studies where mailed questionnaires result in response rates below 70% are bound to generate dubious data. Yet, such low response rates come

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as no surprise, given that mailed questionnaires have been long known as the least fruitful approach to data collection. It is odd that more researchers have not tried to enhance their response rates by combining mailing with some of the known methods of boosting response. The variation in data collection approaches have been minimal, with mailed questionnaires in the dominant category, as seen in studies reported by Havelock (1977):

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The seriousness of measurement problems is tied to the above mentioned methodological choices, but also to difficulties stemming from a state of affairs at ERIC system outlets. For example, in reviewing data collection methods, Havelock singled out two studies which braved data collection through records, with this comment: "Efforts to collect such data are generally reported to be hopless because of total lack of standardization in record keeping on users." (p. 16) Both Fry and Horne therefore found themselves in the difficult position of drawing conclusions based on uneven quality data -- part coming from firm records, part based on respondent "estimates". The word "estimates" means guesses offered by respondents, in the absence of systematic records or observations. The inclusion of impressionistic data can defeat the best of well-designed studies. Without belaboring the point, it is important to underscore the vast difference between survey estimates based on firm data, in contrast to data which represent "estimates . . . by library and information



staff", i.e., guesses. The former allows the calculation of probable error, the latter does not.

In another part of the larger project, Evelyn Daniel's review of record keeping patterns among ERIC outlets suggests that a problem does indeed exist. (See Appendix I.)

For example, among SOCs, school SOCs tend to keep good records on users and materials; university library SOCs keep some records on material circulation and computer searches, while BOCES SOCs typically do not keep records This immediately suggests that the most promising SOC subgroup where use as sessment could be accomplished would be school SOCs. Yet, based on current information, we are told that about 72% of ERIC SOCs are placed elsewhere --at college and university libraries, where record keeping is spotty. So expending effort on the small group of school SOCs alone would contribute little to our knowledge of overall SOC use patterns. In the same vein, Horne's study found that 63% (n=160) of the 254 SOCs who responded to her study kept some records. Since we do not know what kind of self-selection led to these particular 254 SOCs responding, out of the totality of SOCs contacted, we cannot know what the probable record keeping proportion for all SOCs might be. The study also alludes to a further complication -- of the 160 record keeping SOCs. only 91 were willing to share their information and records; that is, 36% of all responding SOCs, or 56% of the record keeping ones, and an unknown proportion of all existing SOCs.

By contrast we see evidence of ease and detail in the EPSIS study by Wilkes (1976), when records of computer search requests were available, the time period, users and unit of analysis were clearly defined.

Given the above, the immediate concern of current assessment studies emerges as mainly one: resolving the problem of availability of uniform use data (records).

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In addition, records should become somewhat more comparable from place to place. At the same time, it must be recognized that a drive for such accountability presents a delicate problem in the larger picture of library operation. ERIC is one of many tools available to patrons; as such, its role in a typical Tibrary is not necessarily central, from the point of view of library staff and information specialists. Thus, there may be practical limits to staff willingness to devote sizable amounts of time working on ERIC records.

On a broad plane, ERIC use assessments can benefit most from a programmatic, incremental approach, where consecutive studies add on to the overall use picture in a reliable manner. A regular, long-term monitoring (use) and evaluation (impact) program should be drafted and gradually implemented by Central ERIC, if at all possible. Such studies could have the following desirable attributes:

(1) Clear frame of reference, narrower conceptual definitions of <u>user</u> and <u>use</u>, with corresponding operationalization and measurement. The priority should initially fall on <u>actual</u> use, rather than potential or desired use, and user populations. Smaller, valid studies build a trustworthy picture faster; global, multi-purpose studies generate needs for further validations.

- (2) Clear separation and reporting of results based on firm records from those extrapolations based on unsystematic observations, or opinion.
- (3) Random probability sampling of clearly listed "populations"
- (4) Choice of data collection method, or combination of meth-

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| | | b. microfiche reproduction charges | 🗆 yes | D no | | e | | , |
| | - | c. computer base searches d. lending microfiche readers | 🗆 yes | 00 []. 00 [] | | | د | |
| ¢ | | e. lending fiche | 🗇 yes | 🗆 no | | | я 7 | |
| | 8. | days/hours available to the publi | lc | | | | | |
| Page 2 | 9. | records on use (see below) . | | • | | • | | |
| | 10 | commente | | | | | | |

II-8

As a result, we now will have information useful both to Directory readers and for the purpose of designing assessments of system use. More specifically,



based on the augmented questionnaire data; we can take the previously mentioned

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Venn diagram one step furthers

RIE SOCs 🕚 Keeping Records SOCs Not Keeping Records Data ase

We propose the following items for inclusion under records on use, page 2:

9. records on use

 γ^{*}

Please indicate which of the following usage statistics you keep, if any:

| # fiche circulated | 🗆 yes | no no |
|-------------------------------|-------------------|-----------------|
| # fiche duplicated | 🗇 🖸 yes | □ ^{no} |
| # paper copies made | Ç. yes | no no |
| # manual searches- | 🗇 yes | |
| # computer searches | 🖸 yes | C no |
| # orders from EDRS | . 🗇 yes | |
| Vuses of RIE, CIJE, Thesaurus | , yes | |
| # of clients served | D ^{'yes} | D no |
| types of clients served | 🗇 yes | 🗆 no È |
| purpose of clients | 🗇 yes | C no |
| other usage records (please e | xplain) _ | 1 |



The proposed inquiry on records given above is purposely brief, as the main goal at this stage is to prepare an accurate list of the SOC dichotomy --those with and those without usage statistics. Once completed, this phase of information gathering will serve as the basis for the SOC survey which we envision; detailed data will be requested at the time of survey implementation. The discussion of such a survey appears in later pages of this report.

B. RIE Subscriber Questionnaire.

The next step would be to turn our attention to the RIE subscribers. At the present time, we have a listing of these subscribers, but we lack much information as to their collection, equipment, or services relating to ERIC. In a number of cases we expect these to be minimal. It would be desirable to ¹ approach RIE subscribers in a manner similar to microfiche collections (SOCs). Periodic compilation of a comparable RIE subscriber directory could be the result of such an effort.

To this end, all known SOCs will be eliminated from the list of all known domestic RIE subscribers. Using Pauline's map data, this would mean that we shall eliminate the 591 known SOCs from the 2,938 known domestic RIE subscribers, thus arriving at 2,347 eligible RIE subscribers.

Whenever a known RIE address is listed for more than one subscription, it will still be counted <u>only</u> once.¹ Using the Venn diagram again, we are now looking at the shaded population:



Normally, we can assume that all SOCs subscribe to RIE. However, researchers should be alerted to possible anomalies. For example, according to 1976-77 data, Arkansas had 3 RIE subscribers and 8 SOCs, which leaves 5 SOCs without an RIE subscription. The appropriate checks should be made for this and similar anaomalies at the time of any future study.

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| G 1 | ren the above numeric estimates, an RIE directory would mean four times | |
|----------------------------------|--|-------|
| as man | y questionnaires and a correspondingly large publication, compared to the | |
| SOC D1 | rectory. Nevertheless, the purpose of contacting RIE subscribers is to | |
| establ: | Lsh a baseline of information unavailable previously; thus, a complete | |
| COVETVIC | w (census), rather than sampling, is recommended as serving the goal of | |
| turr de | pre of the questionnaire submitted to each RIE subscriber. Thus, We DIO- | |
| | be following items for inclusion on one page: | · . |
| pose er | ie loliowing licens for inclusion on <u>the process</u> | • |
| | Directory of RIE Subscribers | نيد (|
| | Ouestionnaire | |
| , T | | |
| 14 | Institution name These should be printed in shead of time, | |
| 2. | Address the opportunity to mark any corrections or changes that might be necessary. | , ' |
| . 3. | Telephone | 1 |
| 4. | Contact person | |
| | | |
| 5. | RIE subscription status (year started) | |
| 5. | RIE subscription status (year started) Other ERIC tools available: | |
| 5. | RIE subscription status (year started) Other ERIC tools available: CIJEyesno | |
| 5. | RIE subscription status (year started) Other ERIC tools available: CIJEyes no Thesaurusyes no | E |
| 5. 6. | RIE subscription status (year started) Other ERIC tools available: CIJE | - |
| 5. 6. | RIE subscription status (year started) Other ERIC tools available: CIJE | - |
| 5. | RIE subscription status (year started) Other ERIC tools available: CIJEyes no Thesaurusyes no Equipment available: Microfiche readersyes no Readers/printersyes no | r. |
| 5. 6. 7. 8. | RIE subscription status (year started) Other ERIC tools available: CIJE | |
| 5. 6. 7. 8. | RIE subscription status (year started) Other ERIC tools available: CIJEyes no Thesaurusyes no Equipment available: Microfiche readersyes no Readers/printersyes no Any ERIC related services (please describe): no charges: | |
| 5. 6. 7. 8. ». 9. | RIE subscription status (year started) Other ERIC tools available: CIJEyes no Thesaurusyes no Equipment available: Microfiche readersyesno Readers/printersyes no Any ERIC related services (please describe): no charges: Any ERIC related usage statistics you keep (please describe): no | |
| 5. 6. 7. 8. * 9. | RIE subscription status (year started) Other ERIC tools available: CIJEyes no Thesaurusyes no Equipment available: Microfiche readersyes no Readers/printersyes no Any ERIC related services (please describe): no charges: Any ERIC related usage statistics you keep (please describe): no Comments: | |

Examples can be added for items 8 and 9, if deemed necessary by the Direc-

After all responses are received and the data property tabulated, a more specific descriptive image of non-SOC RIE subscribers will emerge. For example, RIE subscribers could be divided into relevant groups, i.e. by availability of tools other than RIE, or equipment and services related to ERIC. Most importantly, a dichotomy based on presence or absence of records (#9) can now be generated. Again, the Venn diagram, serving as our working frame of reference, is taken still one step further:



Some surprising results may introduce changes in this scheme. For example, some in non-SOC RIE subscribers may report access to data base searching.

C. Surveys on Usage.

At this point a project director may be ready to begin actual ERIC usage studies' design. This is so because, assuming that previously described steps have been taken and the designated information obtained, two important tasks have been completed:

(a) Clear separtion of ERIC outlets keeping records from those



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not keeping records is now possible. This means that further down the line, reporting of results based on firm records can be separate and results to the norm ecc situations.

(b) Proper anners and anners and anners a

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places the record keeping and non-record keeping SOCs throughout the USA. Then, two separate random samples are to be drawn from either population. Thus, the SOC / would in Fact erach of the construction implemented in the time is od. potternition of the construction of the construction.

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the SOC directory and <u>pre-coded</u> on the form sent to respective institutions. A provision for correcting or updating of pre-coded information should be made.

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7. How would you characterize the placement of FRIC materials and
    services at your institution:
        consolidated in one location
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# community individuals
          # government (local, state) agency staff
          # others (specify) ______
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          / college instruction
        . / elem/secondary (the (
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          # program de elupsent
          # curriculum developm
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          A administ atten plan.
          # personal/prote alours
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| , , | 17. | If Central ERIC prepared such a common would you be interested in using it? | SOC record-keeping | form. |
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| | | 🗋 yes 📋 no | | |
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| | The | non-record k | 1 nie Ju | |
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survey to be implemented as a "mailed questionnaire only" study, given the dismal response record of previous attempts. Again, the precision of gis 1. A = Aproject director, has an other of the second s resources, and upper limited in the second . **. .** . . رسلاست معكفهم فاهر يبار unita; houe . ALK- . È W₁ C . t, , 11. secient . ه ه ۱ مبله ، ، یم ییله ,

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APPENDIX III

Level III ERIC Usage Study

FRIC "Impact Studies", Methodological Recommendations

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In any empirical study of FPIC impact (in fact, in all empirical studies in all of the sciences) the investigator has two ultimate concerns or questions: (1) to what extent if if the science of the sci

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end-user would require the following four steps.

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| 1. | Randomly divide the | current | and | potential end-users into two |
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| | groups: those with | r. | | the consections (at least |
| • | for the duration o | 4 4 . |) | a a tiran wha will bere up the |
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|---|--|
| To analyze this as a true field to be followed. | experiment, an alternative set of four |
| 1. If all of the slitte st | L e wed in the study, here |
| are enough of them to espi | ر به المعطالة المتعالية مستشيرة من المتعالية وساية المعالية ومن المتعالية المتعالية المتعالية المتعالية المتعال |
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| • | | (e) | Never discard a unit from the list b | because it doesn't |
|--|----|--------------|--------------------------------------|--|
| 1 1 1 | - | | match very well with its paired unit | t. If one or more |
| | | | units need to be discarded, do this | first (before |
| | | | step a) and if possible, cardonly | oose which units |
| 10 10 10 10 10 10 10 10 10 10 10 10 10 1 | | | are to be discarded. | · , · |
| N | 2. | Make | or parate the propose, | e an |
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| | True experiments require that some units (end-users) be |
| 4 ت | denied the proposed change. Since the change would not be |
| | recommended unless it was believed to be better than the |
| ۰. | current situation, it wall be warthin i to the |
| * | periment and deny anyon, what he chough the second state |
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continue to support ineffective programs.

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With regards to ERIC it is doubtful that denial of the proposed change in policy or procedure will be as harmful as say the denial of a new medical treatment to seriously ill patients. Moreover, the denial of the proposed change is not permanent -- it need only continue for the duration of the study. With little additional effort, corrective action can be taken after the study has determined whether or not the proposed change is, in fact, an improvement. Those end-users in the "poorer" group can be given the opportunity to make use of what was available or permitted in the "better" group. In fact, if the impact study leads to an improvement in ERIC then those in the "poorer" group may profit from the study by being able to avail themselves of the changed system.

2a. While it is easy to conceive of the situations in which true experiments cannot be carried out -- as in the measurement of some ongoing, unchanged operations -- true field experiments are possible more often than might be believed.

ERIC impact studies deal with the effect of a service or product given to an end-user. If a product or service can be given, it can also be withheld. So at least potentially, one of the requisites needed for randomization exists in most, if not all, impact studies.

This is important to emphasize because the step-by-step experimental guidelines above have dealt with only one way to effect a change in the end-user, by changing ERIC. This is not a requirement for an experimental impact study. The re-



5.

quirement is to effect a change in the life of the end-user, and as mentioned above, this may be accomplished by withholding services instead of by changing ERIC.

III-8

There are other indications (see also Cook & Campbell) which suggest that randomization may be possible. Whenever the number of requests for a specific ERIC product exceeds the ability of the system to supply that product, the choice among requestors can be made randomly. Or, in more general terms, whenever a proposed change is difficult, expensive, or time-consuming, it cannot usually be implemented all at once everywhere in the system. A random implementation plan will allow true field experiments.

One potential difficulty with field experiments is contamination between those who are to receive the proposed change and those who will not. This problem is alleviated somewhat whenever the experimental units (end-users, CHs, or SOCs) are unknown to each other or are separated spatially or temporally. Since this describes many ERIC end-users (and some CHs and SOCs as well), true field experimental impact studies of ERIC are an even more attractive alternative.

2b. Many true field experiments have been conducted in medicine (which may seem to be more amenable to laboratory-like procedures), in criminal justice (e.g., who should be required to pay bail), in education, in welfare reform, in television advertising, and in other areas. It is difficult to imagine that they would be impossible to conduct in other areas, such as in ERIC impact studies.

Some manufacturing plants use a quality control proce-

dure called EVOP (evolutionary operations). It is an experimentally based procedure built into the everyday production process. By means of EVOP, changes are made on a regular and systematic basis to continually improve the cost-effectiveness of the product (see Box and Draper).

In addition to these two general objections, impact studies of information systems suggest another, more specific objection.

True field experiments are so rich with uncontrolled stimuli and the measures available to assess impact are so weak, that any real difference in impact between the two groups of endusers will not show up in the results. The true results will be either hidden in the noise of the other stimuli, or not measured with instruments sensitive enough to discern them.

Without denying the premises in this objection, it should be noted that,

Many non-experimental studies of ERIC have contained some assessment of impact. These studies used impact measures which differentiated among classes of people (such as users and non-users). Because the only key difference between these studies and true field experiments is how people become members of the user or non-user group, there is every reason to believe these same measures can be used in experimental studies of impact.

B. Other Résearch Designs.

True field experiments should be the first choice of a design for ERIC impact studies. And as the previous section argued, such designs are possible

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III-9

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III-9

ine the effect of a change in policy or procedure. Usage studies in informaion systems are especially vulnerable; the manager compares the previous set f usage figures with current data and attributes the difference to some pecific change which occurred in the interim. This design should not be used.

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III-12

Design II is much better. By making use of several before and after easures, a careful researcher is more able to identify the effect of the hange on the end-users. It is important that the different measurements be he same or comparable — the same instruments and observations taken from omparable samples of end=users. Either the same group of end=users can be easured every time (as in a panel study), or different random samples of endsers can be employed. Each alternative has its attractive features and its iabilities. The panel study is subject to systematic "dropping out" of paricipants, biasing the panel and possibly causing whatever differences are obained between the before and after measures. Use of different random samples liminates this problem, but prevents any assessment of the long run effect impact) on individual end-users. Analyzing the results of this design is not traightforward and will require some expertise in statistical techniques (see lass, Willson, and Gottman).

Design III needs to be described in more detail. It requires two groups f end-users: the members of one group are able to avail themselves of the hange, those in the other group are not allowed to do so. This design differs a three important ways from the first true experimental design described arlier: (1) Design III requires one set of before measures from both groups f end-users; the experimental design did not use any before measures. (2) esign III can use intact collections of end-users -- such as two SOCs; the cperimental design requires that the groups be created through randomization.*

The alternative true experimental design presented earlier makes use of intact inits also. The fundamental difference between the alternative and Design III



(3) Design III uses a coin-flip to decide which group is to be given the change in procedure or policy; the experimental design uses a coin-flip to decide group membership for each end-user.

Design III can be implemented in the following manner. For the purposes of simplifying the presentation, only two units (naturally occurring collections of end-users) will be considered.

1. Identify the two units. Ideally, these should be as similar as possible in terms of all measures related to impact. And therein lies most of the difficulties with this design. If the two units are selected because of availability or by administrative ruling, they may not be similar enough. If the researcher is permitted to choose among several available units those two which are most similar, the selection procedure itself may decrease the trustworthiness of the findings. To avoid, but not prevent, the latter problem, the before measures should <u>not</u> be used to find similar units, nor should any end-users be descarded from a unit in order to improve the degree of similarity.

- Make or permit the proposed change available to one unit and withhold it from the other unit. The choice between units should be determined randomly if possible.
- 3. Devise an instrument to measure the impact of the proposed change. Try to have all end-users, or a large random sample
 of all end users from each unit complete the instrument.

has to do with the conclusions. The alternative true experimental design must have many units and the results apply to units. Design III only needs two units (it may have more) and its results apply to the end-users. 4. Tabulate the results and compare the two sets of end-users. If the two units were similar enough on all essential variables, then any difference in impact between the units can be attributed to the change.

III-14

Design IV combines the attributes of Designs II and III; there are two units of end-users and each is measured several times before and after the change is implemented. As before, it is important that the two units be similar and it would be helpful if the choice between the units (which is to receive the change) be determined randomly.

. Measurement Considerations.

These include who to measure, how to measure them, and what to measure. These are general recommendations -- specific impact measures are discussed later in the paper.

1. <u>Obtain mfcromeasures as well as macromeasures</u>. King and Bryant distinguish between these as follows. Macromeasures are aimed at determining the total impact of the information system or a component of that system. On the average, how well is it functioning? How effective is the information system?

Questions of turn-around time, accuracy of information, timeliness of information, coverage of collection, form of output, and cost are some common macromeasures. They are at the macro-level because an aggregate conclusion is made about the average response or the general tendency.

Many investigations of information systems deal only with comeasures possibly because they are easier and less costly to obtain. But the improvement of any operation depends upon the incremental elimination of failures (instances of poor performance). Micromeasures are a study of individual failures. Why did this particular unit have such poor performance? Why was turn-around time

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so long? Why was it more costly than others, etc.? By examining each instance of failure it is possible to determine if the situation was atypical and ought to be ignored, or if it can be traced back to the same source as other failures - in which case remedial action needs to be taken.

III-15

When impact is being studied there are several major potential sources of failure and it will often be difficult to reliably determine the source of those failures.

-- collection failures: the selection or production of ERIC products, the coverage of the data base, the accuracy and recency of materials, etc.

- organization failures: the arrangement and classification of

10

- delivery failures: the availability of products and services

2. <u>Measure non-users as well as users</u>. There are two concerns here. First there is the question of frame of reference. If ERIC is the focal point, the investigation is of users and their role, reactions, behaviors, etc. as a component of ERIC. This frame of reference, while valid and often useful, is limited. It cannot deal with educators who obtain ERIC materials indirectly; it precludes a microanalysis of non-users -- are they "failures" of promotional materials, of accessibility and location of the SOCs, or of pricing structure; and it eliminates any direct comparison of ERIC users with non-users -- which, if systematic differences were found, would certainly affect any conclusions drawn about the impact of ERIC.

The alternative perspective, though more costly to implement, is recommended. It has people as the focal point and determines the role and impact of ERIC in

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their professional lives.

The second concern is an old one, but well worth repeating even though most ERIC impact studies avoided the problem. To study users one must deal with real users, not surrogate users such as experts or judges. Surrogate users can judge impact, usefulness, quality, or relevance in a very limited sense. Moreover, Surrogate users have a difficult time interacting with ERIC which also limits the usefulness and applicability of the obtained data (see D. Swanson). And finally, it should be pointed out that a comparison between users and non-users, while recommended, cannot adequately serve as a substitute for a true experimental design. True experiments require "identical" groups for comparison. Since people select themselves into a user or non-user category, these groups are rarely identical.

III-16

3. <u>Obtain trustworthy measurements</u>. To obtain reliable and valid measures careful preparation, training, and pretesting are essential. Using several measures rather than one will help, as will unobtrusive measurement.

The vast majority of ERIC impact studies make use of questionnaires or interviews. The specific wording, format, and order of each question or item can potentially affect the response or the investigator's interpretation of the response (see Noelle-Neumann).

One common example of invalid measurement in the study of information systems occurs when the investigator asks potential users their needs, but gets instead their expectations. Frequently used technical terms are often ambiguous to respondents lowering both the reliability, and validity. Of particular concern are terms like "usefulness", "satisfaction", and especially "relevant".

Researchers should also be wary of using the general global opinions of end-users as a major impact measure. Carefully measured opinions can provide



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III-17

some clues as to overall functioning of the system, and each end-user's response can be analyzed as a micromeasure. But a major weakness of such opinions is that they may bear no relationship with the quality or impact of the system — participants, respondents, and end-users are likely to be quite favorably disposed toward ERIC even if a more objective approach identifies serious weaknesses (see C. Weiss, p. 41). The safest way to interpret the opinions of end-users is by comparing them with a suitable comparison (such as in an experimental study).

ERIC impact studies often need to focus the end-user's attention on the past: questionnaires and interviews ask about prior usage and the impact of that usage. General questions of this sort can provide trustworthy information only if the end-user's memory is accurate. That is not usually a safe assumption. To minimize this problem, it is helpful to focus the end-user's attention to a specific, recent interaction with ERIC and 'frame all questions in terms of that "critical incident".

While single measures which are highly reliable and valid are desirable, they are often hard to find. Another approach (which should be used in conjunction with the improvement of each measure) is to use several related measures and look for some commonality in response. Several measures which agree are clearly more trustworthy than a single measure. Though it helps to ask the same impact question of ERIC users in several different ways, it is still better to base an investigation on behavioral as well as verbal responses.

- -- Did potential users report that ERIC has an impact on their professional lives (verbal)?
- --- Did potential users demonstrate that ERIC had an impact on their professional lives (behavioral) by using ERIC products

ERIC.

or services (e.g., citiations in articles written by the user, change in teaching practices in the classroom, etc.)?

III-18

Another advantage of some of the behavioral responses is that they may be observed unobtrusively -- without the user knowing they are being observed. If the process of measurement does not impinge on the user it cannot distort the findings. Checking citations for sources provided by ERIC is an example of unobtrusive measurement.

II. Measures for ERIC Impact Studies*-While there are hundreds of measures proposed or used in the assessment of the performance of an information system, there are very few commonly used measures of impact. It is clear from the literature that the state-of-the-art of impact measurement is still in its infancy. Part of the difficulty has to do with the subjective, non-quantitative nature of impact assessment. And part of it has to do with the fact that practically all of the other measures used in system assessment are irrelevant (or almost so) to impact. For example, in a study of the performance of an information system, accuracy measures based on relevance (e.g., recall and precision) will usually matter. However, in an impact study of the same system, end-users may find the retrieved information to be useful, helpful; and having an effect on their professional lives regardless of the relevance of the retrieved documents in terms of their original information needs. In measuring impact, it is important to keep in mind that ERIC end-users are like everyone else -- they are not always systematic in their searching behaviors, they often change what they want and what it is wanted for, and they are quite willing to follow an unexpected information path if it looks interesting

*I am indebted to Professors Michael McGill and Judith Tessier for their assistance in the conceptual development of this section.

or promising (see Taylor; Dervin). This suggests that what seems to be a logical impact measure may not be. For example, a citation count of an educator's use of ERIC documents may only be an impact measure in the very weakest sense. Such behavioral indices need to be substantiated with some assessments of how the citations helped the educator.

After reviewing what little literature there is on impact, three somewhat overlapping measures stand out: savings, novely, and uses. Before considering each of these individually, two reminders seem appropriate. First of all, ERIC affects not only those educators who interact directly with the system at its official outlets (e.g., SOCs, CHs, EDRS), but also those educators who obtain ERIC materials or benefits from ERIC services indirectly (e.g., from other educators). Impact studies should include both types of end-users. Secondly, the impact of an information system may be quite a bit more than the sum of the impacts of each information item. ERIC users may interact with an intermediary and refer to the thesaurus before obtaining documents. Each of these contacts can affect the user in some meaningful way, and a thorough impact study should include the end-user's total interaction with ERIC.

A. Savings.

One type of impact is evident if an ERIC product or service can be shown to save users time or resources. It is difficult to obtain any objective measure of such savings. Cooper's "naive methodology", though difficult to implement in practice, is in principle on the right track. He suggests that users be asked to estimate the value of each document produced by the system and quantify that value by assigning an amount in dollars (which may be positive, negative, or zero). The user judges each document in the order in which they appear from the system; if the user changes his mind about the topic, if he

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stops before considering all of the documents, if a later document duplicates the information in an earlier one - if any of these rather common events occur, they will be reflected in the dollar estimates.

Dollar estimates for each document can be summed to obtain a measure of the utility of the total search interaction. By comparing these values with those obtained from alternative versions of the information system, Cooper hopes to obtain a useful measure of system effectiveness.

The "naive methodology" can be extended to assess impact. Users can be asked to estimate the dollar savings which might result from making use of the information in each document. Or they could estimate productivity changes or time savings, and transform these into dollar amounts.

Such subjective judgments need to be interpreted carefully. One approach which will help is the use of a comparison group -- by comparing the subjective dollar impact judgments between the groups, biased estimates of the difference in impact between ERIC and an alternative source. It would also help if each user is asked to focus on a specific education problem or project and describe in some detail where the savings are to come from.

Savings in time can be assessed in a similar manner. However, a true field experiment with several "after" measures will provide a more objective measure of one aspect of time savings: not savings on the job, but the amount of time ERIC saves in locating information products. By comparing ERIC users with non-users periodically over several months, one could learn how long it takes the non-users to "catch up" with users in terms of their knowledge of, familiarity with, and use of various information sources and products.

Some discussions of impact measures propose that avoiding duplicating previous research is a type of time savings. Though this will save the user time, it has questionable impact on the profession as a whole. Education, like many.


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"As a result of using this document, did you examine any of the documents cited? (If yes, was the content of the document what you had been led to expect by the content of the bibliographic reference?)" (Wanger)

"Would you recommend this gocument to your colleagues in the educational community?. (If yes, for each purpose given below, indicate how useful you believe it might be.)" (7 alternatives, each rated on a 3-point scale ranging from "very useful" to "not at all useful".) (Wanger)

IV. Research Designs for ERIC Impact Studies

A. General Considerations.

The diversity and characteristics of the various ERIC products and services precludes any single research design to assess their impact.

ERIC has 'total control over the type of products and services offered, their formit; style, arrangement, and frequency. Any planned change in one or more of these characteristics has the potential to be studied experimentally -such as by introducing a new product slowly and at random, or by maintaining both the old and new versions with random distribution of each. For example, a new these urus from be distributed to the SOCs in two waves; the first wave to a random half of the SOCs and the second wave to the remaining SOCs, but only after collecting impact data from end-users or both groups of SOCs.

In a similar vein, experimental or acceptable non-experimental impact studies can be implemented whenever new organizations are added to the ERIC system as SOCs. Randomly pair the organizations and delay providing materials to one set of the pairs until after the impact study is completed.

Assessing the impact of computer rapes in more difficult because FRIC does not provide a computer searching service. Some experimental studies of the computer tapes may require the cooperation of the service providers. Or, it may be possible to produce two versions of the courses apes and distribute -each version to a different group of service providers. By carefully thoosing which SOCs to study, an experimental or an acceptable non-experimental design is possible.

And lastly, users and potential users of carefully selected SOCs and CHs should be queried on a regular basis. This will begin to implement a regular study of performance and impact, it will obtain micromeasures, and it provides the needed before measures if any one of the three acceptable non-experimental designs are to be carried out at a later time.

B. A Detailed Example.

Information Analysis Products (LAPs) are an important and expensive component of ERIC. Well over 1000 were produced is 1975. Several years ago they occupied a larger portion of each CH's budget (Wanger reports 40-457) than they do now (about 10-20%), but that is still a considerable abount of money. Presumably the intended impact of the LAPs is to make the materials more accessible to, and more understandable by, end-users.

for sesant IAPs and will outline two research designs, which could have been conducted when the IAPs were instituted, and to some extent, can still be conducted to assess their impact.

1. Wagner's study (ED 064 527-8). Wanger studied the reactions of a wide variety of educators to a sample of 135 ERIC CH products prepared in 1969-70. Her first questionnaire ()'' was sent to over 4000 educators, some of whom were elected randomly and the rest chosen more purposefully from ERIC mail lists and similar sources. The response from Q1 (return rate = 64%) was analyzed to separate the educators into two categories: users of ERIC and

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to react to 10 surrogates of ERIC products. Replies from Q2 (return rate = 68%) were divided into a reacter and non-reader category. The non-users (N=361) were sent a third questionnaire (Q3). A fourth questionnaire (Q4) was sent to a separate sample of education specialists who were asked to read some of the ERIC documents and react to them.

ERIC products were analyzed in terms 🕯

- quality: coverage, up-to-dateness, formar, clarity of writing - utility: use, degree of usefulness, relevance, ineed - impact: (asked only of readers), how was it used in their everyday decisions

The major findings indicate that ERIC products are known and positively valued, used and useful to a limited public. In the shalysis of impact, Wanger found that ERIC products assist educators in their everyday planning, that applications, research design, and other professional decision-making tions. Readers of ERIC products serve as information sources to other educators multiplying the impact. And readers of ERIC bibliographies report that they use them to find other helpful items of information. Wanger concludes that the products are favorably feceived but underutilized. She recommended that "two separate evaluation studies be conducted in the future.

- An assessment of the outreach of products, using both random and non-random samples, should be made periodically, particularly after the implementation of an improved announcement system or of modifications to the delivery system.

X -- A continuing evaluation program should be instituted to provide the original units with current feedback on NCEC products

It is very interacting to min that there is mondarione (all within the spirit

[I-38] of EVOP. But the Rey component of true experimentation is not mentioned. is an important consideration, because no matter how competently executed the study (Havelock notes some weaknesses in the questionnaire methodology), it is still subject to difficulties arising from self-selection of respondents to unalysis categories. That is, users (both readers and non-readers) and nonsers of ERIC products may differ on various personal and professional related - which will hamper any unambiguous assessment of the impact of rariables these products. Or to give another example, ERIC users may be regular, searchers for new information. In such a situation, it would not be justified to conclude that one impact of an ERIC produced bibliography is the number and use of new information items, the reader might have found these items, or even better items, if the LAP were not available. Only a true field experiment can cope with these potential problems. A true field experiment. In order to remove the potential problem of selfselection inherent in survey research, it will be important to make a comparate tive analysis among groups of educators who are (or who are not) ERIC users. In this proposed study only ERIC users will be included. The users need to be identified and rendomly split duto two relatively homogeneous groups: those who received one or more IAPS and these who have not. Given that the users in both groups requested the IAPs (and given a large enough sample of educators in each groups then any difference between the groups in terms of various impact measures can be attributed to the LAPs. The study can be conducted at a single CH or at many CHs. And depending bon the scope of the study, it may require the cooperation of EDRS if order to include those users who request IAPs from that squrce. For simplify the tudy to be described here is in terms of a single C

When requests for IAPs are received, a coin-flip is used to decide whether or not the request will be honored. Those denied the IAP can be told it is "out of print" or they can be told, at least in some general sense, something about the study. Of course, if those denied are told about the study, those who were not denied should also be told.

A complete record of each IAP request is needed, including date of request, requestor, IAP requested, and whether the request was honored. If the demand for certain IAPs is particularly heavy, it would be useful to stratify the groups in terms of IAPs; try to keep an equal number of denied and not-denied requests for each of the high demand TAPs.

At some time later contact all requestors to determine the impact of the IAPs. For bibliographies one could ask if the citations found were previously unknown. Were they read? Were they thought to be useful? , berg they actually used? And if so, how were they used? Notice the same question will be asked of those denied and those not denied. For review articles the measurement problems are a bit more difficult but one possibilfity is to interview requestors of the same IAP and ask what they have thought about and completed since the request. Were those denied more likely to drop a line of inquity? Were those denied as productive in terms of the subject matter in the IAP? Did it take a longer time for those denied to discover the in-

formation in the IAP?

The inforviews can be conducted by mail, phone, or in pern, depending upon the depth and complexity of the specific

question asked and the budget of the study. It is important, however, to ascertain the fact that those denied an IAP by the CH-did not obtain a copy elsewhere. The timing of this interview is important and with a large enough sample size it would be best to conduct the interview over different subsets of requestors at different time periods - say two weeks after replying to the request, plus one, two, four, and six months after. This would permit an assessment of "catch-up" time, which as mentioned earlier, is in some sense an impact measure. When the study is completed, it may be useful to maintain a more limited program of random denials for IAPs across all the CHs. If properly conducted, it can provide a trustworthy mechanism to assess may changes in ERIC policy or procedures regarding the IAPs. Non-experimental, approaches. Though it appears that randomization of endusers' is possible within a given CH, it may be too difficultato carry out in Grial practice. * Other research designs (II, III, IV) are possible. Howev there are some_peculiar problems studying IAPs which makes these designs less attractive alternatives and more different to implement: IAPs are products of CHs and CHs are subject-specific, Therefore, if CHs are treated as units, the subject matter confounds the results. That is, will the obtained differences between the units be due to the availability of the IAPs or due to the subject matter? Unfortunately, there is not any simple solution to the probleas -- a true field experiment is clearly the best choice. But assuming that is impossible, the next best alternatives are to:

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- work with only one CH (as in design [I]) and limit the conclusions to the end-users of that CH and to that subject matter - use many CHs and employ randomization to divide them introftwo groups in an attempt to "equalize" the groups in terms of

subject matter

V. . Summary

Impact is the ultimate goal of any information system — to have an effect on the lives of its users. However, studies of information systems rarely deal with impact, primarily because it is difficult to measure. Instead, other goals or sub-goals (such as effectiveness or efficiency) are analyzed. The purpose of this paper was to discuss and recommend methods and measures which could be used in future studies of the impact of ERIC. Certainly few of these recommendations are new. But because they have not found their way into research practice they bear repeating.

The major methodologics and ation is to use true field experiments. None of the existing ERIC studies was experimentale of sumsing their findings to be less clearly interpretable. Gilbert and his colleagues reviewed research studies in other human service areas and concluded that:

"one characteristic of nonrandomized studies that shows up in context after context is that even after repeated studies had consistently gotten the same results, there was always room to "doubt the validity of the finding." (p. 134)

And, note that these buthors found interpretation difficult even when several studies agreed. Studies of ERIC impact are too few and too different to form a reliable basis for estimating the amount of agreement among their reputs

gle measurement recommendation was made. Instead, future research-E curouraged to make use of those procedures and standards which are relatively well known - From the literature of information systems comes the , suggestions to declade non-users as well as users (no surrogates). Focus the initial questions on people or their information needs rather than on the particular system being studied. And lastly, include the users' interactions with all components of the system and with his friends and colleagues after wards (indirect usage). From the literature of social science measurement comes the suggestions to use several measures instead of one, including the use of unobtrusive measures. Improve the reliability and validity of all measures by pretesting, removing ambiguity, using critical incidents to aid. recald, training interviewers, etc. Taken together, these suggestions will improve the state of practice of impact assessment. After surveying studies of ERIC, only 76 could be found which contained some impact component. Some of these studies were impressive in scope and in execution (e.g., Asher & Vockell; Fry; Hood; Sieber; Wanger, Mone of the 16 studies made a major or unique breakthrough in the measurement impact. This is not accriticism but rather a reflection of what seems to be an accurate icture of the current state of impact measurement. New and powerful methods for measuring impact may not be easy to come by, and the surest road toward better impact studies is the systematic application of procedures which have been tried in related research areas.

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| | Appendix A | |
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